

Hindi Vidya Prachar Samiti's Ramniranjan Jhunjhunwala College Of Arts, Science & Commerce (Autonomous College)



Refer to page no: 03 highlighting component of Research Project

Syllabus for the TYBVOC

Program: BVOC Course: Real Estate Management

(Adapted from the Credit Based Semester and Grading System TYBVOC Syllabus of University of Mumbai 2021-22)

DISTRIBUTION OF TOPICS AND CREDITS

TYBVOC REM SEMESTER V

Course	Nomenclature	Credits	Topics
	Personality Enrichment		1. Introduction
RJCUBVOCRE501		6	2. Self-Awareness and Self-Motivation
			3. Memory and study skills
			4. Power of positive thinking
			5. Employability Quotient
			1. Introduction to Taxation
			2. Introduction to GST
RJCUBVOCRE502	Real Estate Taxation	6	3. GST rates for Goods -
			4. Concept in Indian GST Model
			Building redevelopment proposal
	Facility Management		2. Organizational set up, functions performed
RJCUBVOCRE503	racinty Management	6	3. Authorities and discretionary powers
			4. Policy decisions
		4	Essentials of Home Loan
			2. Lenders appraisal procedure
RJCUBVOCRE501	Housing Finance		3. Housing finance in metro cities
			4. Home buying process
			1. Commercial Buildings
			2. Sources of Conventional Energy
RJCUBVOCRE505	Green Building	4	3. Green Buildings
			Green Building technologies and services
			1. Organisational Behaviour-I
	Owner tier	4	2. Organizational Behaviour-II
RJCUBVOCRE506	Organisation Behaviour& HRM		3. Human Resource Management-I
			4. Human Resource Management-II

DISTRIBUTION OF TOPICS AND CREDITS

TYBVOC REM SEMESTER VI

Course	Nomenclature	Credits	Topics
RJCUBVOCRE601	Business Planning & Entrepreneurial Management	6	 Foundations of Entrepreneurship Development Types & Classification Of Entrepreneurs Entrepreneur Project Development & Business Plan Venture Development
RJCUBVOCRES602	Real Estate Valuation	6	 General Terms in use for Valuation Fundamentals of Valuation Basic approaches of valuation Characteristics of Land, Construction of Valuation Tables
RJCUBVOCRE603	Research based Project	6	
RJCUBVOCRE604	Modern Architecture and Urban Planning	4	 History of World Architecture Indian architecture Worlds Modern Architecture Urban planning in India
RJCUBVOCRE605	Smart City	4	 Smart City Smart Homes Smart Essential Materials Management Institutional Infrastructure
RJCUBVOCRE606	Real estate Development (Special project and schemes)	4	 Building redevelopment proposal Organizational set up, functions performed Authorities and discretionary powers Policy decisions

SEI	MESTER V	L	Cr
Paper-I: Personality Enrichment	Paper Code: RJCUBVOCREMS501	60	06
	UNIT I	15	
	Introduction		
 Definition of Personality Determinants of Personality factors. Misconceptions and clarificati Need for personality developm 			
	UNIT II	15	
Self-Awa	reness and Self-Motivation		
 Self-motivation and life Importance of self-esteem and 	self-motivation setting based on principle of SMART	15	
		13	
	mory and study skills	<u> </u>	
improving memory)	opping), how to remember (techniques for ns-management of examination fear.		
	UNIT IV	10	
Pow	er of positive thinking		
 Nurturing creativity, decision- Thinking power- seven steps f Traits of positive thinkers and Goals and techniques for positive Enhancement of concentration Practicing a positive life style. 	For dealing with doubt high achievers tive thinking a through positive thinking		

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UNIT-V	05
Employability Quotient	
 Resume building The art of participating in Group Discussion Acing the Personal (HR & Technical) Interview Frequently Asked Questions – Psychometric Analysis - Mock Interview Sessions. 	

TYBVOC	Semester V
RJCUBVOCRE501	Learning outcomes:
Paper I- Personality Enrichment	 Describe how a personality develops. Define the stages of personality development. Describe basic personality traits. Describe how morals are developed. Define personality types Describe how personality affects career choices. Describe methods for changing your personality. Describe personality disorders. Course Outcomes: The Learner will be able to work on personality changes, and Demonstrate mastery of lesson content at levels of 70% or higher. The learner can Jung the theories about development.

SEMESTER V		L	Cr
Paper-II: Real Estate Taxation	Paper Code: RJCUBVOCRE502	60	06
	UNIT I	15	
D	efinitions and Residential Status		
-	ose of Taxation, Principle of taxation, Indian tax Direct- Indirect tax- other tax, Central Excise duty, aties, VAT		
	UNIT II	15	
	Introduction to GST	.	ı
GST, Features of Ideal	hy GST, Current taxation Vs. GST, Mechanical GST, Benefits of GST, GST Models, Rationale GST, Important Definitions, Key features of India		
	UNIT III	15	
	GST rates for Goods		
28% with full examples • Reference Books – GST Kumar	% . GST rates for Services - 0%, 5%, 12%, 18%, . Goods & Service tax by LVR Prasad & GJ Kiran Arpit Haldia (Taxman Publication)		,
	UNIT IV	15	
Concept	in Indian GST Model – Taxable event	1	1
Value of supply, place of Limits, Exemptions, Jol	Model – Taxable event - supply, Time of Supply, of supply, Input tax credit, GST rates, Threshold o work, Invoice debit and credit notes, Composition ent, Refund, Accounts and records, Accounts and rovision.		

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TYBVOC	Semester V
RJCUBVOCRE502	Learning outcomes:
Paper II – Real Estate Taxation	• Students will come to know about the various Taxation in the country. Types of Taxation. GST and how it is practically applied.
	Course Outcomes:
	What is Tax system in India, Types of Taxation, and Benefit of Tax for the country, Old Tax system and New Tax System, GST and its application.

SEMESTER	SEMESTER V		C r
Paper –III: FACILITY MANAGEMENT	Paper Code: RJCUBVOCRE503	60	06
UNIT I		15	
Definition of Fac	ility Management		
Definition of Facility Management, Wh scope, Qualification of Facility Management companies, Need of Facility Management	er, International Facility Management		
UNIT II		15	
Facility Management	In-house and outsourcing	·	
 Facility Management In-house and out Facility Manager, Skills required for Fa 			
UNIT III	[15	
	rty and Risk Management, l Risk Analysis	•	
 Maintenance of the property and Risk Major and Minor building Mechanic maintenance, Maintenance sustainabilis Management. 	al equipment, Types of equipment	and t	heir
UNIT IV		15	
Valuation M	lethodologies		1
Types of maintenance – Preventative based. Energy Management, Wa Management, Security, Fire and Safety	ter supply Management, Waste		

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TYBVOC	Semester V
RJCUBVOCRE503	Learning outcomes:
Paper III Facility Management	Students will learn what and who is Facility Manager, Duty, Roles and Responsibility. Facility Manager should have qualities like Good Communicator, Coordinator, Risk taker, quick thinker etc
	 Facility Management is an integral part in Real Estate weather it is Commercial Complex, Malls, Shopping Centre or Office Building. Facility Management is not only to maintain the building but duties beyond that.

SE	SEMESTER V L		C r	
Paper-IV: HOUSING FINANCE	Paper Code: RJCUBVOCRE504	60	04	
	UNIT I	15		
Es	sentials of Home Loan			
	view of housing finance - housing and economic nousing finance in India and leading financiers in inance			
	UNIT II		15	
Lend	lers Appraisal Procedure			
inspection - credit rating, Oth	 documentation insurance – monitoring her lending schemes - finance to private builders institutions - home loans to NRIs 	-		
	UNIT III		15	
Housi	ng finance in Metro Cities			
information packs" - quantita annuities - development of ca calculator - Tax calculator - Complex computing; public, guidelines on Housing Finan	- mortgage advice - development of "home ative skills - time value of money – interest and alculators such as EMI calculator – Stamp duty Capital gain tax calculator - use of excel in Securitization- mortgage backed schemes, RBI ce, National Housing banks guidelines on Know Laundering - Project finance Policy - Fair IAY.			
	UNIT IV		15	
I	Home Buying Process	1		
mortgage broker, conveyance	seller, lender, lawyer /solicitor, mortgage adviso e, value of property Title of property - defects in ty records with government authorities -	r,		

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TYBVOC	Semester V
RJCUBVOCRE504	Learning outcomes:
Paper IV – Housing Finance	 Housing Finance industry in India. Growth of finance industry with real estate sector. Gain of knowledge of home loan application, proposal. Rural housing, urban housing sector Processing of a home loan Course Outcomes: Learners have gained a a practical knowledge of a home loan. Learners have learned Essentials of housing finance, steps involved in housing finance. Learners have gained knowledge of amortization schedule, future value of property. Valuation of property, understanding of clear title of property. The learners have gained overall process of housing finance with all documentation and systematic approvals

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SEMESTER V		L	C r
Paper V: GREEN BUILDING	Paper Code: RJCUBVOCRE505	60	04
	UNIT I	15	
Com	mercial Buildings		
Offices, Industries, SEZ, ClRetail Real Estate: Merchan	RZ ndising, warehousing, franchising.		
	UNIT II	15	
Sour	ces of Conventional Energy,		
	Renewable energy, Non-renewable energy, mal, Hydropower, Solar energy, Tidal power,		
	UNIT III	15	
	Green Buildings		
design strategies and ad	change mitigation and the building industry, aptations for a changing climate, Zero carbon l site planning, urban greenery and flooding		
	UNIT IV	15	
Green Bu	ailding technologies and services	1	
	space, warmth, light and air. Energy supply and c, typical mainstream materials, thermal		

TYBVOC	Semester V
RJCUBVOCRE505	<u>Learning outcomes:</u>
Paper V – Green Building	 Conceptual learning of Commercial Buildings Industrial, Residential, commercial sectors of a real estate To have a knowledge of special economic zone (SEZ), understanding of different business model like franchising, merchandising, warehousing Gain a knowledge of conventional and non-conventional source of energy Introduction to green building, understanding the culture of Green Building in India, problem faced by real estate sector Utilization of Green building technologies Course Outcomes: Learners will have the knowledge of Commercial building, will be able understand a business model of franchising, merchandising. The learners have gained the concept of conventional sources of energy in real estate sector. Learners can differentiate between a commercial building and a green building. Can easily understand how to mitigate less carbon emissions. Learners have gained a knowledge of top 10 green Building in India.

SEMESTER V		L	C r
Paper VI: Organisation Behaviour & HRM	Paper Code: RJCUBVOCRE506	60	04
UNIT	I	15	
Organisatio	onal Behaviour-I		
 Introduction to Organizational Behavof OB Importance of Organizational Behavoreating Ethical Organizational Cul Individual and Group Behaviour-Of Supportive, Collegial & SOBC in collegial Human Relations and Organizational 	ture& Climate B models–Autocratic, Custodial, ontext with Indian OB		
UNIT		15	
Organizatio	onal Behaviour-II		<u> </u>
 Managing Communication: Conflict Time management strategies. Learning Organization and Organiza Rewards and Punishments-Terminat Separations, Downsizing 			
UNIT I	Ш	15	
Human Resou	ırce Management-I		
 HRM - Meaning, objectives, scope a HRP - Definition, objectives, import of HRP, Strategies of HRM, Global HRD - Concept, meaning, objective 	tance, factors affecting HRP, Process I HR Strategies		
UNIT	IV	15	
Human Resou	rce Management-II	1	1
 Compensation - concept, componen administration, Incentives and Empl 	ocess, methods and problems, KRA'S ts of Pay Structure, Wage and salary oyee benefits. lanning, Career stages and career planning.	ing	

SEMESTER V		L	C r
Paper VI: Organisation Behaviour & HRM	Paper Code: RJCUBVOCRE506	60	04
UNI	TT I	15	
Organisat	tional Behaviour-I		1
of OB Importance of Organizational Bell Creating Ethical Organizational Collegial and Group Behaviour-Supportive, Collegial & SOBC in Human Relations and Organization UNITED Corganization	OB models—Autocratic, Custodial, a context with Indian OB onal Behaviour T II ional Behaviour-II	15	
 Managing Communication: Conf. Time management strategies. Learning Organization and Organ Rewards and Punishments-Termi Separations, Downsizing 	-		
UNIT	T III	15	
Human Reso	ource Management-I		
 HRM - Meaning, objectives, scop HRP - Definition, objectives, impof HRP, Strategies of HRM, Glob HRD - Concept, meaning, objection 	portance, factors affecting HRP, Process pal HR Strategies		
UNI	TIV	15	
Human Reso	ource Management-II		
 Compensation - concept, compon administration, Incentives and En 	process, methods and problems, KRA'S nents of Pay Structure, Wage and salary nployee benefits. r Planning, Career stages and career		

TYBVOC	Semester V
RJCUBVOCRE506	Learning Outcomes:
Paper VI – Organizational Behaviour & HRM	 The objective of this course is to familiarize the student with the fundamental aspects of various issues associated with Human Resource Management as a whole. The course aims to give a comprehensive overview of Organization Behaviour as a separate area of management. To introduce the basic concepts, functions and processes & create an awareness of the role, functions and functioning of Human Resource Management & OB. Course Outcome:
	 Learners will get an insight on the various aspects of human behaviour and an understanding of implementing the strategies for the best utilization of the same. Learners will learn the different functions of human resource management and an in-depth understanding of the implementation of these functions in the actual organisational environment. They will be honed with the practical aspects of HR functionalities through solving cases.

SEMESTER VI – TYBVOC REM

SEMESTER VI		L	C r
Paper –I: Business Planning & Entrepreneurial Management	Paper Code: RJCUBVOCRE601	60	06

UNIT I	15
Foundations of Entrepreneurship Development	
• Foundations of Entrepreneurship Development:	
Concept and Need of Entrepreneurship Development. Definition of Entrepreneur, Entrepreneurship, Importance and significance of growth of	
entrepreneurial activities Characteristics and qualities of entrepreneur.	
• Theories of Entrepreneurship:	
Innovation Theory by Schumpeter & Imitating Theory of High Achievement	
by McClelland X-Efficiency Theory by Leibenstein. Theory of Profit by Knight. Theory of Social change by Everett Hagen.	
• External Influences on Entrepreneurship Development:	
Socio-Cultural, Political, Economic, Personal. Role of Entrepreneurial culture in Entrepreneurship Development.	
Table 11 Care of Care	
UNIT II	15
Types & Classification Of Entrepreneurs	
Intrapreneur – Concept and Development of Intrapreneurship	
• Women Entrepreneur – concept, development and problems faced by Women	
Entrepreneurs, Development of Women Entrepreneurs with reference to Self Help Group	
• Social entrepreneurship—concept, development of Social entrepreneurship in India. Importance and Social responsibility of NGO's.	
• Entrepreneurial development Program (EDP) – concept, factor influencing	
EDP. Option available to Entrepreneur. (Ancillarisation, BPO, Franchise, M&A)	
UNIT III	15
UNIT III	

- Innovation, Invention, Creativity, Business Idea, Opportunities through change.
- Idea generation—Sources-Development of product /idea,
- Environmental scanning and SWOT analysis
- Creating Entrepreneurial Venture-Entrepreneurship Development Cycle
- Business Planning Process-The business plan as an Entrepreneurial tool, scope and value of Business plan.
- Elements of Business Plan, Objectives, Market and Feasibility Analysis, Marketing, Finance, Organization & Management, Ownership,
- Critical Risk Contingencies of the proposal, Scheduling and milestones.

UNIT IV 15

Venture Development

- Steps involved in starting of Venture
- Institutional support to an Entrepreneur
- Venture funding, requirements of Capital (Fixed and working) Sources of finance, problem of Venture set-up and prospects
- Marketing: Methods, Channel of Marketing, Marketing Institutions and Assistance.
- New trends in entrepreneurship.

TYBVOC	Semester VI
RJCUBVOCRE602 Paper II – Business Planning & Entrepreneurial Management	 Learning outcomes: Entrepreneurship is one of the major focus areas of the discipline of Management. This course introduces Entrepreneurship to budding managers. To develop entrepreneurs &to prepare students to take the responsibility of full line of
	management function of a company with special reference to SME sector. Course Outcome: Learner will inculcate the basic understanding of entrepreneurial aspects with respect to the qualities, and different types of entrepreneurs.

SE	EMESTER VI	L	Cr
Paper –II: REAL ESTATE VALUATION	Paper Code: RJCUBVOCRE602	60	06
	UNIT I	15	
Ger	neral Terms in use for Valuation		
* ·	on, Valuer, Qualification for valuers, Categories s, Purpose of Valuation, Valuation Report.		
	UNIT II	15	
	Fundamentals of Valuation		
Essential elements of value property, types of factors at principle of guesstimate,	c, Concept of Ownership – Value- Property, e, Types of Property, Details of rights in the effecting value of the property, cost-price-value, market value defined, uncertainty in value alue in use/ value in exchange. UNIT III	15	
7		15	
Classification of property valuation, common sense a	on marketability, three basic approach of approach to valuations, method under income arket approach, types of ownership of property, f occupancy of property.		
	UNIT IV	15	
Characteristics	s of Land, Construction of Valuation Tables		1
	orking, compound interest amount working, Pronting, Annual sinking fund working, present valculations.		

TYBVOC	Semester VI
RJCUBVOCRE602	Learning outcomes:
Paper II – Real Estate Valuation	 Conceptual learning of valuation of an immovable asset Acknowledge valuation as an important part of property To valuer plays a vital role in purpose of valuation To gain a knowledge of valuer, utilization of valuer

in real estate sector

• Valuation of a property gives credentials to gain your asset

Course Outcomes:

- Learners will gain a knowledge of valuation of property
- Learners can estimate Valuation brings the good possible returns in a property.
- Learners can recognize a need for valuation through valuation report.

SEMESTEI	RVI	L	C
			r
Paper -IV: Modern Architecture and	Paper Code: RJCUBVOCRE604	60	04
Urban Planning	RJCUBVOCKE004	OU	04
UNIT I		15	
History of W	orld Architecture		
Neolithic architecture, Ancient Meso	potamia, Ancient Egyptian		
architecture, Greek architecture, Ron	· · · · · · · · · · · · · · · · · · ·		
architecture, Persian architecture, Isl	amic architecture, African		
architecture, Asian architecture.	т	1.5	
UNIT I		15	
Indian a	architecture		
· · · · · · · · · · · · · · · · · · ·	iod, Early common Era – Indonitecture, Sikh architecture, Temple aple architecture, Rock architecture.		
UNIT I	II	15	
Worlds Mod	ern Architecture		I.
India's modern architecture, Some fa	mous Architect		
UNIT I	V	15	
Urban pla	nning in India	•	·
Growth rates of cities, urbanization, t housings, Urbanization limitations.	own planning, Smart cites, Affordable		

TYBVOC	Semester VI
RJCUBVOCRE604	Learning outcomes:
Paper IV – Modern Architecture and Urban Planning	As Architect plays very important role in Real Estate. Students will come to know who is Architect and why it places important role in Real Estate from Ancient times to Modern Times. Course Outcome:
	 What is Architecture History of Architecture Duty, Roles and Responsibility of Architect World Architecture Indian Architecture

SEMESTER VI		L	Cr
Paper –V SMART CITY	Paper Code: RJCUBVOCRE605	(0	0.4
	UNIT I	60	04
		15	
	Smart City		
potential İnfrastructure. Bluer	City, Need for a Greenfield Smart City, print of Smart City – Ward plan, ty – Roads, Vehicles, Public Transportation,		
	UNIT II	15	
	Smart Homes		•
	ng. Smart water management system, Smart eatment. Smart solid waste Management — al		
1	UNIT III	15	
Smart Essential	Materials Management		
Industry – Nature of industry Pollution – Zero water polluti Smart Education – Child Hea	nagement – Vegetable, milk and eggs. Smart , Zero pollution, Support for industry. Zero ion, Zero Air Pollution. Smart Infrastructure. lth and Vaccination, Urban Diseases, ol, Spots, Standard of living, Animal health		
	UNIT IV	15	
Inst	itutional Infrastructure	1	1
efficiency and effectiveness, l Outcome budgeting, Industrie Accountability, Smart Surveil	E-delivery of service, administrative Public participation, Local Area planning, es participation, Transparency and llance and Security. Smart City Investment er, Water, Highways and Roads, Rail entity.		

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TYBVOC	Semester VI
RJCUBVOCRE604	Learning outcomes:
Paper IV – Smart City	Students will learn the concept of Smart City. Need of Smart City in India as a Global Upcoming Business Hub.
	Course Outcome:
	Student will understand The Blueprint of Smart City,
	Smart Mobility
	Smart Electricity Supply
	Smart Housing
	Smart Water Management
	Smart Waste Management
	Smart Sanitation
	Smart Industry
	Smart Infrastructure

SEMESTER VI			C r		
Paper –VI Real Estate Development (Special Project and Schemes)	Paper Code: RJCUBVOCRE606	60	04		
UNIT I		15			
Building Redevelopment Proposal					
Slum rehabilitation and development schemes					
UNIT II					
Organizational Set Up & Functions Performed					
General procedure for development permission					
UNIT III					
Authorities and Discretionary Powers					
Authorities and discretionary powers, duties of staff					
UNIT IV					
Poli	icy decisions				
Policy decisions. Documents from by corporation	owner, architect/surveyor, permissions				

TYBVOC	Semester VI
RJCUBVOCRE606	Learning outcomes:
Paper VI Real estate Development (Special project and Schemes)	 Conceptual learning of redevelopment, SEZ (special economic zone) Understanding SRA concepts, in practical projects Understandings the TDR concepts in details Organization structure in Real estate sector Development of property Course Outcome:
	 Learners have gained a knowledge of redevelopment of building
	 Learners have a knowledge of administrative department of government department
	 Learners have gained to prepare a report on SRA.
	 Overall development of infrastructure in city enables in growth of economy and employment.

SCHEME OF EXAMINATIONS

- Two Internal Assessment examinations of 20 marks each. Duration 30min for each.
 Internal Assessments could be either of the following depending on the nature of the course: Written Exam/ Group Project/ Individual Project/ Book Review/ Class Test/ Case Study/ Presentation Power point/ Audio Visual presentation/ Oral Presentation.
- 2. One External (Semester End Examination) of 60 marks. Duration 2 hours.
- 3. Minimum marks for passing Semester End Theory Exam is 40 %.
- 4. Student must appear at least one of the two Internal Tests to be eligible for the Semester End Examination.
- 5. For any KT examinations, there shall be ODD-ODD/EVEN-EVEN pattern followed.
- **6.** HOD's decision, in consultation with the Principal, shall remain final and abiding to all.

REFERENCE BOOKS AND READING MATERIAL SEMESTER V

Personality Enrichment

- Mile, D.J (2004). Power of positive thinking. Delhi: Rohan Book Company.
- Pravesh Kumar (2005). All about self- Motivation. New Delhi: Goodwill Publishing House.
- Dudley, G.A. (2004). Double your learning power. Delhi: Konark Press. Thomas Publishing Group Ltd.
- Lorayne, H. (2004). How to develop a super power memory. Delhi: Konark Press. Thomas Publishing Group Ltd.

• Hurlock, E.B (2006). Personality Development, 28th Reprint. New Delhi: Tata McGraw Hill.

International Finance

- P G Apte, International Financial Management, 5th Edition, The McGraw Hill
- Cheol . S. Eun& Bruce G. Resnick, International Finance Management
- Maurice D. Levi, International Finance Special Indian Edition
- Prakash G. Apte, International Finance A Business Perspective
- V A. Aadhani, International Finance

Project Management

- Harold Kerzer, Project Management A System Approach to Planning, Scheduling & Controlling
- Jack.R.Meredith&Samuel.J.Mantel, Jr., Project Management A Managerial Approach
- Bhavesh.M.Patel, Project Management Strategic Financial Planning , Evaluation & Control

Direct Taxation

- Income Tax Act- Bare act
- Dr V K Singhania-Direct Tax Law & Practice

Innovative Financial Services

- IM Pandey, Financial Management, Vikas Publishing House Ltd.
- Khan M.Y., Financial Services, McGraw Hill Education.
- Dr.S.Gurusamy, Financial Services, Vijay Nicole Imprints.
- Financial Market and Services, E, Gordon and K. Natrajan, Himalaya Publishing House

Organization Behaviour& HRM

- Griffin, Ricky W: Organizational Behaviour, Houghton Mifflin Co., Boston.
- Prasad L M, Organizational Behaviour, Sultan Chand
- Khanka S. S., Organizational Behaviour, S. Chand
- P.L. Rao-International Human Resource
- Ivancevich; John and Micheol T. Matheson: Organizational Behaviour and Management, Business Publication Inc., Texas.
- Koontz, Harold, Cyril O'Donnell, and Heinz Weihrich: Essentials of management, Tata
- McGraw-Hill, New Delhi.
 Luthans, Fred: Organizational Behaviour, McGraw-Hill, New York.

SEMESTER VI

Investment Analysis & Portfolio Management

- Kevin. S, Security Analysis and Portfolio Management
- Donald Fischer & Ronald Jordon, Security Analysis & Portfolio Management
- Prasanna Chandra, Security Analysis & Portfolio Management Sudhindhra Bhatt, Security Analysis and Portfolio Management.

Business Planning & Entrepreneurial Management

- Dynamics of Entrepreneurial Development Management Vasant Desai, Himalaya Publishing House.
- Entrepreneurial Development S.S. Khanna
- Entrepreneurship & Small Business Management CL Bansal, Haranand Publication
- Entrepreneurial Development in India Sami Uddin, Mittal Publication Entrepreneur Vs Entrepreneurship- Human

Project Management

- Harold Kerzer, Project Management A System Approach to Planning, Scheduling & Controlling
- Jack.R.Meredith&Samuel.J.Mantel, Jr., Project Management A Managerial Approach
- Bhavesh.M.Patel, Project Management Strategic Financial Planning, Evaluation & Control

Fundamental and Technical Analysis

- Blake, David 1992, Financial Market Analysis,
- McGraw Hill London Francis J.C Investments- Analysis and Management
- McGraw Hill New York. Pistolese Clifford Using Technical Analysis Vision Books

Venture Capital & Private Equity

- The Masters of Private Equity and Venture Capital: Robert Finkel:
- McGraw-Hill Education Guide to Private Equity
- CA NehaBhuvania: Taxmann Venture Capital, Private Equity, and the Financing of Entrepreneurship: Josh Lerner Ann Leamon, FeldaHardymon:
- Wiley The Business of Venture Capital: MahendraRansinghani:
- Wiley Finance Venture Capital Financing in India: J C Verma: Response Books

Note: In some subjects reference books are not written because professors are allowed to give to students their notes and refer websites at their discretion.

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